MEMORANDUM FOR THE UNDER SECRETARY OF DEFENSE FOR PERSONNEL AND READINESS

Subject: Designation of Rwanda and Zaire as Certain Places Pay Areas

1. We are asking you to take action to designate the countries of Rwanda and Zaire as areas designated for payment of certain places pay in accordance with title 37, United States Code, section 305 and DODI 1340.10, "Special Pay for Duty at Certain Places Outside the Contiguous Forty-Eight States and the District of Columbia." Both countries fall within the criteria in DODI 1340.10 of being located between 15 degrees north latitude and 15 degrees south latitude.

2. The Operation SUPPORT HOPE area of operations includes Rwanda, Kenya, Zaire, and Uganda. Kenya, Uganda, and the capitals of Uganda and Rwanda are already designated for certain places pay. Designating all of Rwanda and Zaire will provide equitable special pay to all troops in those areas.

3. The Joint Staff point of contact is Major M. K. Gamble, USAF, J-1, Personnel Readiness Division, 46487.

WALTER KROSS
Lieutenant General, USAF
Director, Joint Staff
THE WHITE HOUSE
WASHINGTON
August 1, 1994

Dear Mr. President:

Since August 1993, when a fragile peace was signed between Rwandan Government Forces (RGF) and the Rwandan Patriotic Front (RPF), the United Nations has been actively addressing the humanitarian crisis in Rwanda. On April 6, 1994, President Babyarimana of Rwanda, President Ntaryamira of Burundi and a number of government officials were killed when their plane crashed while approaching the airport in Kigali, Rwanda's capital. This incident ruptured the peace and led to a resumption of the civil war that has now resulted in the deaths of hundreds of thousands of Rwandans, many of them Tutsi civilians who were the victims of genocide on the part of radical Hutu elements aligned with the former government.

In early July 1994, the government fell and the RPF assumed power in Kigali, establishing a multi-party government. Since that time they have cooperated fully with us and have even requested human rights monitors to better assure the safety of returning refugees. As a result of the Civil War, the nation's infrastructure has been virtually destroyed. An estimated 2.1 million Rwandan refugees have fled to neighboring Zaire, Burundi, Uganda and Tanzania, and the United Nations High Commissioner for Refugees (UNHCR) estimates that a further 2.6 million persons are internally displaced.

The need to respond to disease, starvation, and dehydration in the refugee camps, especially in Zaire and Burundi, led me on July 29, 1994, to direct the expansion of capabilities at the Kigali airport to support the UNHCR relief operation more effectively. By providing a support infrastructure for the relief of refugees and displaced persons out of this capital city, I believe we will be better able to draw Rwandans back to their homes, away from the unsanitary conditions of the refugee camps, and closer to a more centralized distribution point for humanitarian aid. We have engaged in negotiations with the new government in order to promote these objectives. We have urged this new government to broaden its political base, refrain from retribution, respect the rule of law, and otherwise create the conditions of safety and security that would permit the refugees to return home.
In the afternoon of July 29, 1994, I directed General Joulwan, Commander in Chief, United States European Command, in addition to the relief operations he is already conducting through Goma, Zaire and Entebbe, Uganda, immediately deploy a contingent of U.S. forces, numbering approximately 200, to the airport at Kigali. These forces began to arrive on July 30, 1994. Other forces from Australia and the United Kingdom are committed to this effort in Kigali as well. During this initial phase of "Operation Support Hope," the United States and other committed nations will establish and operate a logistics base to support UNHCR humanitarian relief operations. In this effort, they will open a logistic coordination center for receiving and distributing relief supplies, provide airfield services and cargo handling, and provide security for the airport at Kigali. These efforts are directed at achieving the objectives of U.N. Security Council Resolutions 929, 925 and 918. No organized resistance has been encountered to our efforts to date and none is expected.

United States Armed Forces will remain in Rwanda only as long as necessary to assist the UNHCR in establishing an effective distribution mechanism for humanitarian relief support to the Rwandan people. While it is not possible to estimate precisely how long it will take to satisfy this requirement, we believe that prolonged operations will not be necessary.

We do not intend that U.S. Armed Forces deployed to Rwanda become involved in hostilities. Nonetheless, a majority of the approximately 200 personnel deployed will be assigned to provide force protection and assure security of the Kigali airport. These security forces are equipped and ready to take such measures as may be needed to accomplish their humanitarian mission and defend themselves if necessary.

I have taken these actions pursuant to my constitutional authority to conduct our foreign relations and as Commander in Chief and Chief Executive. I am providing this report consistent with the War Powers Resolution in accordance with my desire that the Congress be fully informed. I look forward to cooperating with the Congress in this effort to relieve human suffering.

Sincerely,

William J. Clinton

The Honorable Robert C. Byrd
President pro tempore
of the Senate
Washington, D.C. 20510
UNCLASSIFIED

OTTUZYUW RUEKJCS5306 1960118-UUUU--RUSNTCC.
ZNR UUUU
0 150040Z JUL 94
.FM JOINT STAFF WASHINGTON DC//J4:LRC//
RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//
.INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//
RUEHC/SECSTATE WASHINGTON DC//OFDA:OSLOG/PM/ISP//
RHCUAAA/HQ AMC TACC SCOTT AFB IL//CC/XF/PM/DOOM/SAAM//
RUEHSM/AMEMBASSY STOCKHOLM
RUEHNR/AMEMBASSY NAIROBI
.BT
UNCLAS
_MSGID/GENADMIN/J4:LRC//JULY//
SUBJ/AIRLIFT HUMANITARIAN CARGO, SWEDEN TO KENYA, JULY SAAM 5708/
POC/BLICE/LTCOL/J4:LRC/LOC:PENTAGON/DSN:227-0744/
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM LANDVETTER
AIRPORT, GOETEBORG, SWEDEN TO NAIROBI AIRPORT, KENYA. THIS IS A
REQUEST FOR JULY SAAM 5708.
2' FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN Airlift MISSION.

PAGE 02 RUEKJCS5306 UNCLAS

3' FOR USCINTRANS: SUPPORT USCINCEUR AS REQUIRED.
4. THE FOLLOWING DETAILS APPLY:
A. VALIDATOR: LTCOL DREW BLICE, USMC.
B. PRIORITY: 1B1.
C. CARGO: 5 TRUCKS AND 5 TRAILERS; WEIGHT: APPROX 85 METRIC
TONS; CUBE APPROX 350 CUBIC METERS: AND 10 METRIC TONS OF
MEDICAL SUPPLIES.
(1) PER UNIT TRUCK DATA:
WEIGHT: 10850 KG.
LENGTH: 9.5 METERS.
WIDTH: 2.5 METERS.
HEIGHT: 2.94 METERS.
(2) PER TRAILER DATA: TRAILERS ARE LOADED IN BEDS OF TRUCKS.
WEIGHT: 6000 KG.
LENGTH: 6.275 METERS.
WIDTH: 2.5 METERS.
HEIGHT: 2.6 METERS.
(3) TRAILER ON TRUCK DATA:
WEIGHT: 16850 KG.
LENGTH: 9.5 METERS.

PAGE 03 RUEKJCS5306 UNCLAS

WIDTH: 2.8 METERS.
HEIGHT: 2.94 METERS.
(4) TOTAL WEIGHT: APPROX 95 METRIC TONS.
(5) TOTAL CUBE: APPROX 350 CUBIC METERS (EXCLUDING MEDICAL
CARGO)

D. CARGO LOCATION: CARGO LOCATED AT VOLVO FACTORY: CONTACT
ICRC POC TO ARRANGE FOR MOVEMENT OF CARGO TO LANDVETTER AIRPORT, GOETEBORG, SWEDEN.

E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.
F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.
G. AIRCRAFT: MOST ECONOMICAL: COMMERCIAL IS ACCEPTABLE.

5. FUNDING:
A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
B. SEND ALL BILLS TO:
USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
ATTN: AMANDA DOWNING
ROOM 1262A NS, DEPT OF STATE
WASHINGTON DC, 20523-0008.
C. FUNDING DATA:
APPROPRIATION: 72-11X1035

PAGE 04 RUEKJCS5306 UNCLAS
BUDGET PLAN CODE: EFDX-94-16830-HG41
CONTROL NUMBER: V4684722
PROJECT NUMBER: 968-4005

6. POINTS OF CONTACT:
A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY
HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN
227-6340: (703) 697-6340.
B. STATE/OFDA: PETER SMITH, (202) 647-9786: HOME (703) 519-
8273; DOS OPS CENTER, (202) 647-1512.
C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN
227-9675: FAX (703) 693-7649, DSN FAX 223-7649.
D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.
E. ICRC POC: MARIANNE HOCK, 41-22-734-6001: HOME
41-22-798-4450.
F. LANDVETTER AIRPORT CIVIL AVIATION ADMINISTRATION (OPEN
0800L-1605L): COMM 011-19200.

7. REMARKS:
A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS
5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO
EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST

PAGE 05 RUEKJCS5306 UNCLAS
ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC:HRA.
B. DIRLAUTH ALCON.//
BT
#5306
UNCLASSIFIED

OTTUZYUW RUEKJCS5307 1960127-UUUU--RUSNTCC.
ZNR UUUUU
O 150030Z JUL 94
.TM JOINT STAFF WASHINGTON DC//J4:LRC//
RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//
.INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//
RUEHC/SECSTATE WASHINGTON DC//SOLIC:HRA//
RUEHNR/AMEMBAS NAIROBI
RUEHKK/AMEMBASS KINSHASA
.BT
UNCLAS
MSGID/GENADMIN/J4:LRC/JULY//
SUBJ/AIRLIFT HUMANITARIAN SUPPLIES FROM NAIROBI, KENYA TO GOMA
/ AIRPORT, ZAIRE JULY SAAM 5707/
POC/CARUTHERS/LTC/J4:LRC/LOC:PENTAGON/DSN:227-0744/
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS/
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF ICRC FOOD AND OIL FROM NAIROBI AIRPORT,
KENYA, TO GOMA AIRPORT, ZAIRE. THIS IS A REQUEST FOR JULY SAAM 5707.
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5307 UNCLAS
3. FOR USCINTRANS: SUPPORT USCINCEUR AS REQUIRED.
4. THE FOLLOWING DETAILS APPLY:
A' VALIDATOR: LTC MICHAEL E. CARUTHERS' USA.
B' PRIORITY: 1B1.
C' CARGO:
   (1) RICE: 1293 METRIC TONS'
   (2) COOKING OIL: 150 METRIC TONS.
D. LOCATION: NAIROBI AIRPORT, KENYA.
E. DESTINATION: GOMA AIRPORT, ZAIRE.
F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.
G. CARGO CURRENTLY AVAILABLE FOR PICKUP. COORDINATE PICKUP
   WITH NAIROBI POC. CARGO IS NOT PALLETIZED, BUT IS PACKAGED IN
   50 KG BULK BAGS (RICE) AND LARGE TINS (OIL).
H. AIRCRAFT: USE MOST COST EFFECTIVE MODE AVAILABLE.
5. FUNDING:
A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
B. SEND ALL BILLS TO:
USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
ATTN: AMANDA DOWNING
ROOM 1262A NS, DEPT OF STATE

PAGE 03 RUEKJCS5307 UNCLAS
WASHINGTON DC' 20523-0008.
C. FUNDING DATA:
APPROPRIATION: 72-11X1035
BUDGET PLAN CODE: EFDX-94-16830-HG41
CONTROL NUMBER: V4684722
PROJECT NUMBER: 968-4005
6' POINTS OF CONTACT:
A. JOINT STAFF: PER ABOVE DURING OUTFY HOURS. AFTER DUTY HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN 227-6340: (703) 697-6340.
C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN 227-9675: FAX (703) 693-7649, DSN FAX 223-7649.
D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.

7' REMARKS:
A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS 5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC: HRA.
B. DIRLAUTH ALCON.//

PAGE 04 RUEKJCS5307 UNCLAS
ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC: HRA.

BT
#5307

NNNN
!--- Delivery Record -------------------------------
! Discretionary Access: General
! Classification: U
! Precedence:
! Delivered To:
!   Day To Day Operations__J3OD05
!   ETCC__CCNCOIC
!   ETCC__CSADMIN
!   ETCC__DCINCXO
!   ETCC__EAC
!   ETCC__ECSJS

10
UNCLASSIFIED

OTTUZYUW RUEKJCS5305 1960110-UUUU--RUSNTCC.
ZNR UUUUU
O 150110Z JUL 94
.TM JOINT STAFF WASHINGTON DC//J4:LRC//
RHCUAAA/USTRANSCOM SCOTT AFB IL//TCJ3/J4/J8/CAT//
.INFO RUEKJCS/SECDEF WASHINGTON DC//SOLIC:HRA//
RUEHC/SECSTATE WASHINGTON DC//OFDA:OSLOG/PM/ISP//
RHCUAAA/HQ AMC TACC SCOTT AFB IL//CC/XP/FM/DOOM/SAAM//
RUFHTH/AMEMBASSY THE HAGUE
RUEHNR/AMEMBASSY NAIROBI
.BT

UNCLAS
MSGID/GENADMIN/J4:LRC/JULY/
SUBJ/AIRLIFT HUMANITARIAN CARGO' AMSTERDAM TO KENYA' JULY SAAM 5709/
POC/BLICE/LTCOL/J4:LRC/LOC:PENTAGON/DSN:227-0744/
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM AMSTERDAM SCHIPHOL
AIRPORT, THE NETHERLANDS TO NAIROBI AIRPORT, KENYA. THIS IS A
REQUEST FOR JULY SAAM 5709.
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5305 UNCLAS
3. FOR UNTRANSCOM: SUPPORT USCINCEUR AS REQUIRED.
4. THE FOLLOWING DETAILS APPLY:
   A. VALIDATOR: LTCOL DREW BLICE, USMC'
   B. PRIORITY: 1B1.
   C. CARGO: 23 LAND CRUISERS; WEIGHT: APPROX 47 METRIC TONS;
      CUBE APPROX 403 CUBIC METERS; AND 10 METRIC TONS OF MEDICAL
      SUPPLIES.
      (1) PER UNIT VEHICLE DATA:
          WEIGHT: 2040 KG.
          LENGTH: 5.00 METERS.
          WIDTH: 1.69 METERS.
          HEIGHT: 2.07 METERS.
      (2) TOTAL WEIGHT: APPROX 57 METRIC TONS.
      (5) TOTAL CUBE: APPROX 403 CUBIC METERS (EXCLUDING MEDICAL
      CARGO)
   D. CARGO LOCATION: UNKNOWN; CONTACT ICRC POC TO ARRANGE FOR
      MOVEMENT OF CARGO TO AMSTERDAM SCHIPHOL AIRPORT (ICAO EHAM), THE
      NETHERLANDS.
   E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.
   F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.

PAGE 03 RUEKJCS5305 UNCLAS
G. AIRCRAFT: MOST ECONOMICAL; COMMERCIAL IS ACCEPTABLE.
5. FUNDING:
   A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
   B. SEND ALL BILLS TO:
      USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
      ATTN: AMANDA DOWNING
UNCLASSIFIED

ROOM 1262A NS, DEPT OF STATE
WASHINGTON DC, 20523-0008.

C. FUNDING DATA:
   APPROPRIATION: 72-11X1035
   BUDGET PLAN CODE: EFDX-94-16830-HG41
   CONTROL NUMBER: 468
   PROJECT NUMBER: 968

6. POINTS OF CONTACT:
   A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY
      HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN
      227-6340; (703) 697-6340.
   B. STATE/OFDA: PETER SMITH, (202) 647-9786; HOME (703) 519-
      8273: DOS OPS CENTER, (202) 647-1512.
   C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN

PAGE 04 RUEKJCS5305 UNCLASS
227-967S; FAX (703) 693-7649, DSN FAX 223-7649.


E. ICRC POC: MARIANNE HOCK, 41-22-734-6001; HOME
   41-22-798-4450.

7. REMARKS:
   A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS
      5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO
      EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST
      ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC:HRA.
   B. DIRLAUTH ALCON.//

BT
#5305

NNNN

!--- Delivery Record ---------------------------------------------
! Discretionary Access: General
! Classification: U
! Precedence:
! Delivered To:
   Day To Day Operations__J3OD05
   ETCC__CSADMIN
   ETCC__DCINCXO
   ETCC__EAC
   ETCC__ECSJS
   ETCC__J5E
   ETCC__MEDREP
   EXERCISE__BSMD
! 9
!10

UNCLASSIFIED
RMKS/1. CJCS HAS APPROVED THE USCINCEUR CIF REQUEST (REF A) TO SUPPORT THE JTF DEPLOYMENT TO RWANDA.

2. THE JOINT STAFF COMPTROLLER WILL MAKE ARRANGEMENTS TO TRANSFER A TOTAL OF 1,300,000 DOLLARS (O AND M AUTHORITY ONLY) TO USEUCOM. FUNDS MAY NOT BE USED FOR ANY PURPOSES OTHER THAN THOSE STATED IN YOUR REQUEST AND APPROVED BY THE CJCS. QUESTIONS PERTAINING TO SPECIFIC FUNDING DISTRIBUTION ISSUES SHOULD BE DIRECTED TO LT COL SANDRA GREGORY OR MS. CAROLYN CORDELL IN THE JOINT STAFF COMPTROLLER OFFICE, DSN 227-7835.

3. SUBMIT QUARTERLY REPORTS ON STATUS OF FUNDING OBLIGATIONS AS OUTLINED IN CJCSI 7401.01. //
CTTUZYUW RUKEKCS3404 2001713--UUU--RUSNNOA.
ZNRUUUU
O P 1916542 JUL 94
.FM JOINT STAFF WASHINGTON DC//J3//
.TO RUSNNOA/USCINCEUR VAIHINGEN GE//ECCS/ECJ3//
.INFO RUSNNOA/USCINCEUR VAIHINGEN GE//ETCC/ECJ1/ECJ4/ECJ5/ECJ6//
.BT
UNCLAS
MSGID/GENADMIN/J3//
SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE//
POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538//
RMKS/1. INFUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE
TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.
A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.
B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUKEKCS3404 UNCLAS
2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.//
.BT
#3404

--- Delivery Record ------------------------------
Discretionary Access: General
Classification: U
Precedence:
Delivered To:
ETCC_CCNCOIC
ETCC_CMDDIR
ETCC_CSADMIN
ETCC_DCINCXO
ETCC_EAC
ETCC_ECSJS
ETCC_J1MPCHF
ETCC_J1REP
ETCC_J3OPD
ETCC_J4IM
ETCC_J5ADMIN
UNCLASSIFIED

CTTUYZUW RUEKJCS3404 2001713-UUUU--RUSNNOA.
ZNRUUUU
O P 191654Z JUL 94
TO RUSNNOA/USCINCEUR VAIHINGEN GE/ECCS/ECJ3/
INFO RUSNNOA/USCINCEUR VAIHINGEN GE/ETCC/ECJ1/ECJ4/ECJ5/ECJ6/
BT
UNCLAS
MSGID/GENADMIN/J3//
SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE/
FOC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538//
RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE
TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.
A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.
B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUEKJCS3404 UNCLAS
2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.//
BT
$3404

NNNN

--- Delivery Record ---
Discretionary Access: General
Classification: U
Precedence:
Delivered To:
ETCC CCNCOIC
ETCC CMDDR
ETCC CSADMIN
ETCC DCINCXO
ETCC EAC
ETCC ECSJS
ETCC J1MPCHF
ETCC J1REP
ETCC J30PD
ETCC J41M
ETCC J5ADMIN
01 02 JUL 94 00 PP UUUU

JOINT STAFF WASHINGTON DC//J3//
USCINCEUR VAIHINGEN GE//ECCS/ECJ3//
INFO USCINCEUR VAIHINGEN GE//ETCC/ECJ1/ECJ4/ECJ5/ECJ6//

UNCLAS

MSGID/GENADMIN/J3//

SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE/

POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538/

RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.

A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION. TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.

B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND UNHCR REPRESENTATIVES ON THE SCENE.

2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED."

LTC BILL PENNYPACKER
J-3/JOD EXT 52541/38
EUCOM3/413/411//

J. J. SHEEHAN, J-3

JSISC ALTERNATE MESSAGEFORM
UNCLASSIFIED

RTTUZFDY RUEKJCS0366 2102056-UUUU--RUSNNOA.
RTTUZYUW RUEKJCS0366 2102056-UUUU--RUSNNOA.
ZR R UUUU
RTTUZYUW RUEKJCS0366 2102056-UUUU--RUSNNOA.
ZR R UUUU
R 281100Z JUL 94
.FM JOINT STAFF WASHINGTON DC//J1//
.TO USCINCEUR VAIHINGEN GE//ECJ1//
.RT
UNCLAS
MSGID/GENADMIN/J-1//
SUBJ/SPECIAL LEAVE ACCRUAL FOR RWANDAN JTF//
POC/JEFF HAMMOND/LTC/J-1 PRD/-/TEL: DSN 224-6486//
RMKS/1. PER 25 JUL 94 TELEPHONE CONVERSATION WITH LTC JORDAN,
ECJ-1, CONCUR WITH ASSESSMENT THAT DOD DIRECTIVE 1327.5 ALLOWS
THE CINC TO AUTHORIZE LEAVE ACCRUAL FOR PERSONNEL IN A DEPLOYABLE
STATUS WHEN OPERATIONAL DUTIES PROHIBIT TAKING NORMAL LEAVE.
2. USCINCEUR LEAVE POLICY AS ADDRESSED IN EUCOM DIRECTIVE 55-11
PROHIBITS SERVICE MEMBERS FROM TAKING NORMAL LEAVE WHILE ASSIGNED
TO A JTF AND THUS QUALIFIES INDIVIDUALS FOR SPECIAL LEAVE ACCRUAL
AS PROVIDED FOR IN DOD 1327.5.
3. OTHER INSTRUCTIONS IN DOD DIRECTIVE 1327.5 REGARDING HOW
LEAVE IS ACCRUED AND HOW MUCH LEAVE MAY BE ACCRUED APPLY.
4. THIS MESSAGE HAS BEEN COORDINATED WITH AND CONCURRED IN BY
OUSD (P&R) (MM&PP) COMPENSATION DIRECTORATE.//
BT
#0366

UNCLASSIFIED
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS

CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDERSECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL
INSPECTOR GENERAL
DIRECTOR, OPERATIONAL TEST AND EVALUATION
COMMANDER-IN-CHIEF, U.S. SPECIAL OPERATIONS COMMAND
COMMANDER-IN-CHIEF, U.S. TRANSPORTATION COMMAND
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR OF ADMINISTRATION AND MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Assistance for RWANDAN Refugees

In view of the Presidential direction to the Secretary of Defense that the Department of Defense will support relief operations for RWANDAN refugees, all appropriations available for operations of the Department of Defense are available for carrying out the relief operations for RWANDAN refugees.

The transportation of humanitarian relief supplies provided by other nations for RWANDAN refugees is considered to be a directed mission of the Department of Defense. Appropriate accounts and appropriations provided to the Department of Defense for its operations are available for payment of costs associated with the transportation of humanitarian relief supplies for RWANDAN refugees.

Funding policy governing transportation costs of the Department of Defense for contingency operations and humanitarian efforts are contained in the DoD Comptroller memorandum of July 28, 1994.

Alice C. Marohn
Principal Deputy Comptroller
MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT)
ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT)
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER)
COMPTROLLER, DEFENSE LOGISTICS AGENCY
COMPTROLLER, UNITED STATES TRANSPORTATION COMMAND
DIRECTOR, FORCE STRUCTURE, RESOURCES AND ASSESSMENT, THE JOINT STAFF

SUBJECT: Reimbursement of DBOP Activities for Contingency Operations and Humanitarian Efforts

This memorandum provides policy for funding contingency operations costs at DBOP activities and documents the funding procedures for contingencies and similar actions that have normally been followed in the past. The intent is to clarify the process and establish Military Department responsibilities for payment. This policy will be incorporated into various instructions as they are revised and published.

All DBOP business areas, including transportation services provided by USTRANSCOM, operate on a reimbursement basis with users paying for goods and services provided. Payment for contingency operations, including deployment or other emergency response for military or humanitarian assistance, is no exception: The users ordering the DBOP service must pay the bill, and no orders are to be accepted without funding. The Military Department Headquarters is responsible for determining which level within the Military Department will pay (i.e., unit, major command, or Military Department level). This process also applies when a Unified Commander tasks a Service-funded unit to perform a mission (such as transportation of Service personnel or equipment by USTRANSCOM). The parent Military Department that owns the equipment or personnel is responsible for payment of costs incurred to accomplish the mission.

The sole exception to this policy occurs when CINCPACON requires an order from the JCS requiring transportation of non-U.S.-owned equipment and/or non-U.S. personnel such as reimbursed efforts in support of the U.N. In these instances, Army will pay NMC costs, Navy will pay MSC costs, and Air Force will pay AMC costs.
Bills can be centralized for more convenient processing if appropriate; however, billings will be forwarded to the appropriate Military Department within 30 days from commencement of the contingency operation or humanitarian effort. Payment of these bills, including transportation bills, by the Military Departments must be made in a timely manner.

This guidance does not address any contingency operation designated by the Secretary of Defense as a "National Contingency Operation" under the Provision of 10 U.S.C. Section 127. Special rules would apply for such an operation, and those rules would be promulgated separately in conjunction with any designation by the Secretary under the provisions of that section.

Alice C. Maron
Principal Deputy Comptroller
AMERICAN EMBASSY KAMPALA
USMISSION USUN NEW YORK NY
DIA WASHINGTON DC
DIRNSA FT GEORGE G MEADE MD
DISA WASHINGTON DC
DLA CAMERON STA VA
HQ DMA FAIRFAX VA
CENTRAL IMAGERY OFFICE WASHINGTON DC
JOINT STAFF ICP MANAGER MACDILL AFB FL
CDR JCSE MACDILL AFB FL

UNCLASSIFIED
OPER/SUPPORT HOPE/
MSGID/ORDER/CJCS/
REF/A/ORDER/CJCS/201431ZJUL94/-/NOTAL/
AMPN/CJCS PLANNING ORDER/
REF/B/ORDER/CJCS/221232ZJUL94/-/NOTAL/
AMPN/CJCS EXECUTE ORDER FOR HUMANITARIAN RELIEF OPERATIONS/
REF/C/ORDER/USCINCEUR/311200ZJUL94/-/NOTAL/
AMPN/DEPLOYMENT/EXECUTE ORDER FOR AEROMED EVAC ASSETS/
ORDTYP/DEPLOYORD/CJCS/

INIT: ________

JSISC ALTERNATE MESSAGEFORM

***********************************************************************************
* UNCLASSIFIED *
***********************************************************************************
TIMEZONE/Z//

NARR/\{U\} THIS IS A DEPLOYMENT ORDER. SECDEF HAS AUTHORIZED DEPLOYMENT OF AEROMEDICAL EVACUATION ASSETS IN SUPPORT OF OPERATION SUPPORT HOPE.//

GENTEXT/SITUATION/
1. \{U\} PER REFS A AND B.//

GENTEXT/MIS使命/
2. \{U\} PER REF C//

GENTEXT/EXECUTION/
3. \{U\} CINCUSACOM.
   A. \{U\} DEPLOY AEROMEDICAL ASSETS PER REF C.
   B. \{U\} COORDINATE WITH USCINCEUR AND USCINCTRANS AS REQUIRED.

4. \{U\} USCINCEUR.
   A. \{U\} ACCEPT OP CON OF AEROMEDICAL ASSETS UPON ARRIVAL IN RWANDAN CRISIS AREA [RCA].

5. \{U\} USCINCTRANS. PROVIDE ASSISTANCE AS REQUIRED.

6. \{U\} OPSEC GUIDANCE. PER REFS A AND B.

7. \{U\} PSYOP GUIDANCE. PER REFS A AND B.

8. \{U\} COORDINATING INSTRUCTIONS.

INIT: _____
A. {U} C-DAY, L-HOUR: 200001ZJUL 94
B. {U} ANTICIPATED LENGTH OF OPERATION: IN EXCESS OF 90 DAYS.
C. {U} ROE. PER REF S A AND B.
D. {U} DURLAUTH ALON. KEEP THE JOINT STAFF INFORMED. GENTEXT/ADMIN AND LOG/
9. {U} AIRLIFT PRIORITY: 1B1.
10. {U} FUNDING. THE JOINT STAFF WILL NOT PROVIDE FUNDING. CINC SERVICE COMPONENT COMMANDS WILL FUND COSTS OF THE OPERATION, FUND ALL PRE-DEPLOYMENT COSTS, AND FUND ON-GOING COSTS OF TRANSPORTATION TO AND FROM THE AREA OF OPERATION. SERVICE COMPONENT COMMANDERS WILL CAPTURE INCREMENTAL AND TOTAL COSTS OF THE OPERATION AND REPORT COSTS TO THE ARMY FOR CONSOLIDATION AND DISTRIBUTION BEFORE FORWARDING TO DOD COMPTROLLER. CJCS PROJECT CODE FOR THIS EFFORT IS 9DH.
11. {U} FORCE ACTIVITY DESIGNATORS WILL BE ISSUED BY APPROPRIATE SERVICES.
12. {U} REPORTING INSTRUCTIONS. PER REF B.
13. {U} PUBLIC AFFAIRS. PER REF B.
14. {U} USE OF JOPES IS DIRECTED.

INIT: _____

JSISC ALTERNATE MESSAGEFORM

********************************************************************
* UNCLASSIFIED *
********************************************************************
15. {U} KNOWN LOGISTIC CONSTRAINTS. NONE.

GENTEXT/COMMAND AND SIGNAL/

16. {U} COMMUNICATIONS GUIDANCE. PER REF B.

17. {U} COMMAND RELATIONSHIPS. USCINCEUR IS THE SUPPORTED COMMANDER. USCINCENT, USCINCPAC, CINCUSACOM AND USCINCTRANS ARE SUPPORTING CINCS. DOS, DIA, DISA, CIA, DLA, DMA, NSA, AND THE MILITARY SERVICES ARE SUPPORTING AGENCIES.//

GENTEXT/AUTHENTICATION/CJCS OFFICIAL: LT DON DORNAN, USN, J-3 CSR, DSN 253-5661.//

AKNLDG/YES//

INIT: ____
SIR--AS DISCUSSED ON THE PHONE. THESE ARE THE PRELIMINARY CATEGORIES FOR USING THE DRAWDOWN THAT OSD HAS COME UP WITH. THE PROBLEM WE HAVE DEFENDING THEM IS THAT WE REALLY DON'T KNOW WHAT WE WANT TO LEAVE BEHIND, EXCEPT FOR WHAT LTG SCHROEDER HAS ALREADY GIVEN US. THE SENATE APPROPRIATIONS COMMITTEE CONTINUES TO ASK FOR ADDITIONAL INFORMATION, AND WE JUST DON'T HAVE IT. IF THERE IS NOT GOING TO BE MUCH MORE THAN LTG SCHROEDER'S REQUEST, WE NEED TO REDUCE THE AMOUNT WE HAVE REQUESTED; OTHERWISE WE HAVE TO BEGIN TO DEFINITIZE WHAT WE ARE GOING TO DO WITH THE MONEY.

RELEASED BY: GORDON T. KENNEDY, LTC, USA, Joint Logistics Staff Officer
PRELIMINARY ESTIMATES
FOR
$75M RWANDA DRAWDOWN

Remainder of Material Annotated Below $5.0M

Additional water and related logistical equipment $15.0M
(Distribution pipeline, storage bladders, tankers, trucks and other distribution means)

Subsistence and medical supplies $15.0M
(Mobile kitchens, cooking equipment, first aid supplies, pharmaceuticals)

Logistical and equipment support for the $15.0M
development and expansion of the operations
of local airports (Runway lights, material handling equipment, navigation aids)

Airlift, sealift and ground transport $25.0M

Fuel and other support for aircraft and vehicles $15.0M
in support of effort (Upkeep of airfield refueling systems, spare parts, maintenance, test equipment)

LOGCAP (Brown & Root)? $?

All estimates beyond the first tranche may vary greatly; we will consult if any category is exceeded.

For EUCOM: How close? Any category impossible? Any cap too low?
MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL
MANAGEMENT)
ASSISTANT SECRETARY OF THE NAVY (FINANCIAL
MANAGEMENT)
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL
MANAGEMENT AND COMPTROLLER)
COMPTROLLER, DEFENSE LOGISTICS AGENCY
COMPTROLLER, UNITED STATES TRANSPORTATION
COMMAND
DIRECTOR, FORCE STRUCTURE, RESOURCES AND
ASSESSMENT, THE JOINT STAFF

SUBJECT: Reimbursement of DBOF Activities for Contingency
Operations and Humanitarian Efforts

This memorandum provides policy for funding contingency
operations costs at DBOF activities and documents the funding
procedures for contingencies and similar actions that have
normally been followed in the past. The intent is to clarify
the process and establish Military Department responsibilities
for payment. This policy will be incorporated into various
instructions as they are revised and published.

All DBOF business areas, including transportation services
provided by USTRANSCOM, operate on a reimbursement basis with
users paying for goods and services provided. Payment for
contingency operations, including deployment or other emergency
response for military or humanitarian assistance, is no
exception: The users ordering the DBOF service must pay the
bill, and no orders are to be accepted without funding. The
Military Department Headquarters is responsible for determining
which level within the Military Department will pay (i.e., unit,
major command, or Military Department level). This process also
applies when a Unified Commander tasks a Service-funded unit to
perform a mission (such as transportation of Service personnel
or equipment by USTRANSCOM). (The parent Military Department
that owns the equipment or personnel is responsible for payment
of costs incurred to accomplish the mission.)

The sole exception to this policy occurs when CINCPACOM
receives an order from JCS requiring transportation of non-U.S.-
owned equipment and/or non-U.S. personnel such as unreimbursed
efforts in support of the U.N. In these instances, Army will
pay MTMC costs, Navy will pay MSC costs, and Air Force will pay
AMC costs.
Bills can be centralized for more convenient processing if appropriate; however, billings will be forwarded to the appropriate Military Department within 30 days from commencement of the contingency operation or humanitarian effort. Payment of these bills, including transportation bills, by the Military Departments must be made in a timely manner.

This guidance does not address any contingency operation designated by the Secretary of Defense as a "National Contingency Operation" under the Provision of 10 U.S.C. Section 127. Special rules would apply for such an operation, and those rules would be promulgated separately in conjunction with any designation by the Secretary under the provisions of that section.

Alice C. Maroni
Principal Deputy Comptroller
Presidential Determination
No. 94-38

MEMORANDUM FOR THE SECRETARY OF STATE
THE SECRETARY OF DEFENSE

SUBJECT: Determination to Authorize the Furnishing of Supplies and Services in Support of Efforts to Care for Refugees from Rwanda

Pursuant to the authority vested in me by section 506 (a) (2) of the Foreign Assistance Act of 1961, as amended, I hereby determine that it is in the national interest of the United States to draw down defense articles from the stocks of the Department of Defense and defense services of the Department of Defense in support of United Nations efforts responding to the manmade disaster in and around Rwanda.

Therefore, I hereby authorize the furnishing of up to $75 million in defense articles from the stocks of the Department of Defense and defense services of the Department of Defense to the United Nations for use in efforts to care for the refugees from Rwanda.

The Secretary of Defense is authorized and directed to report this determination to the Congress and to arrange for its publication in the Federal Register.

William J. Clinton
DoD Emergency Supplemental Request

The estimated FY 1994 DoD incremental costs for assisting the United Nations in caring for the Rwanda refugees are as follows:

<table>
<thead>
<tr>
<th>Item</th>
<th>Non Recurring</th>
<th>Recurring</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Airport Services - Goma and Bukavu</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Runway Repair and Expansion</td>
<td>60.0</td>
<td>-</td>
<td>60.0</td>
</tr>
<tr>
<td>(matting and construction)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Runway Night Capability</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Air Lift Control Element Team</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Logistics Management (forklifts and pallets)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Storage Facilities</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>Fencing and Security</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Logistics Base Services</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Vehicle &amp; Maintenance</td>
<td>25.0</td>
<td>5.0</td>
<td>30.0</td>
</tr>
<tr>
<td>(includes spare parts)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fuel</td>
<td>19.7</td>
<td>-</td>
<td>19.7</td>
</tr>
<tr>
<td>Vehicle Maintenance Facility</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fuel Depot</td>
<td>5.0</td>
<td>5.0</td>
<td>5.0</td>
</tr>
<tr>
<td>Fuel Depot</td>
<td>5.0</td>
<td>-</td>
<td>5.0</td>
</tr>
<tr>
<td>Entebbe Airhead</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Logistics Management</td>
<td>15.0</td>
<td>-</td>
<td>15.0</td>
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<tr>
<td>Communications Equipment</td>
<td></td>
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<tr>
<td>Storage Facilities</td>
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<tr>
<td>Water Supply</td>
<td></td>
<td>50.0</td>
<td>50.0</td>
</tr>
<tr>
<td>3.5 gallons/day at $.10 per gallon for 2 million refugees for 70 days</td>
<td></td>
<td></td>
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<tr>
<td>Aircraft Fuel</td>
<td></td>
<td>35.0</td>
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<tr>
<td>Based on refuelling 45 aircraft/day at Entebbe; 15 DC-8 equivalents and 30 C-130 equivalents. Daily fuel requirement is approximately 600,000 gallons, @ approximately $.80/gallon</td>
<td></td>
<td></td>
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<tr>
<td>U.S. Troop Deployment/Sustainment</td>
<td>45.0</td>
<td>35.0</td>
<td>80.0</td>
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<tr>
<td>Transportation</td>
<td>21.0</td>
<td>19.0</td>
<td>40.0</td>
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<tr>
<td>Engineering Support</td>
<td>24.0</td>
<td>-</td>
<td>24.0</td>
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<tr>
<td>OPTEMPO</td>
<td>-</td>
<td>8.7</td>
<td>8.7</td>
</tr>
<tr>
<td>Sustainment</td>
<td>-</td>
<td>7.3</td>
<td>7.3</td>
</tr>
<tr>
<td>Sub Total Rwanda</td>
<td>145.0</td>
<td>125.0</td>
<td>270.0</td>
</tr>
<tr>
<td>Recapitalization of the Emergency Response Fund</td>
<td>NA</td>
<td>NA</td>
<td>100.0</td>
</tr>
<tr>
<td>Total Supplemental Request</td>
<td>NA</td>
<td>NA</td>
<td>370.0</td>
</tr>
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</table>
SECRET

PAGE 02 RUSNMHS0081
RUCJAAA/USCINCSCOC MACDILL AFB FL
RUCSTR/USCINCSTRAT OFFUTT AFB NE
RHCUAAA/USCINCTRANS SCOTT AFB IL
RUEHC/SECSTATE WASHINGTON DC
.INFO RHEHWSR/WHITE HOUSE SITUATION ROOM WASHINGTON DC
RUEKJCS/SECDEF WASHINGTON DC
RUEADWD/CSA WASHINGTON DC
RUENAAA/CNO WASHINGTON DC
RUEAHQA/CSAF WASHINGTON DC
RUEACMC/CMC WASHINGTON DC
RULSJGA/COGARD WASHINGTON DC
RUETIIA/DIRNSA FT GEORGE G MEADE MD
RUEJDCA/DISA WASHINGTON DC
RUEAIO/CSW WASHINGTON DC
RUEKJCS/DIA WASHINGTON DC
RUKGNLA/DLA WASHINGTON DC
RULKDMA/DMA WASHINGTON DC
RUEAIIA/CIA WASHINGTON DC
RUCJJCS/JCSE MACDILL AFB FL
.BT

PAGE 03 RUSNMHS0081
SECRET
SECTION 001 OF 002
MSGID/ORDER/CJCS//
ORDTYP/OTR/CJCS//
THIS IS A PLANNING ORDER. THE NCA IS EXPECTED TO ANNOUNCE THE USG INTENT TO PROVIDE INCREASED ASSISTANCE TO HUMANITARIAN AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS FOR RWANDAN REFUGEES IN THE EASTERN PORTION OF ZAIRE.

1. (U) OVER 1 MILLION REFUGEES HAVE CROSSED FROM RWANDA INTO THE AREA AROUND GOMA, ZAIRE WITHIN THE LAST 7 DAYS. UNHCR, NGO'S, AND THE FRENCH HAVE BECOME OVERWHELMED BY THE SIZE OF THE REFUGEE POPULATION. THE PRIMARY REASON BEHIND THE REFUGEE EXODUS IS THE PERCEIVED THREAT BY HUTUS OF RETALIATION BY THE VICTORIOUS TUTSI RWANDAN PATRIOTIC FRONT (RPF) FORCES.

2. (C) WHEN DIRECTED BY THE NCA, USCINCEUR PROVIDE ASSISTANCE TO HUMANITARIAN AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS IN ZAIRE TO ALLEVIATE THE IMMEDIATE SUFFERING OF THE REFUGEES.

3. (U) USCINCEUR
   A. (C) PRODUCE AN OPORDER FOR US MILITARY SUPPORT TO THE HUMANITARIAN RELIEF EFFORT IN ZAIRE. PLANNING SHOULD INCLUDE AS A MINIMUM:
      (1) (U) NUMBER AND TYPE OF US FORCES REQUIRED.
      (2) (U) TIME AND MODE OF DEPLOYMENT FOR EACH UNIT IN A VALIDATED AND TRANSPORTATION-FEASIBLE TPFDD.
      (3) (C) ANTICIPATED LIAISON AUGMENTATION OF UNHCR AND OTHER HEADQUARTERS STAFFS.
      (4) (C) ANTICIPATED REQUIREMENT FOR RESERVE FORCES.
      (5) (U) IDENTIFICATION OF SKILLS OR UNITS NOT EXPECTED TO BE AVAILABLE FROM IN-THEATER ASSETS.
   B. (S) INTELLIGENCE GUIDANCE. ADVISE OF INTELLIGENCE REQUIREMENTS AND KNOWN SHORTFALLS REQUIRING ADDITIONAL SUPPORT.
      OVERHEAD COLLECTION PLAN SHOULD BE SUBMITTED TO DIA/CL ASAP TO ASSIST IN DETERMINING THE MAGNITUDE OF THE HUMANITARIAN DISASTER.
   C. (U) US OPERATIONS MAY INCLUDE LOGISTICAL SUPPORT OF NON-US FORCES.

4. (U) CINCUACOM, USCINCSOC AND USCINCTRANS PROVIDE PLANNING ASSISTANCE TO EUCOM AS REQUIRED.
5. (U) DOS
   A. (U) BE PREPARED TO OBTAIN NECESSARY DIPLOMATIC CLEARANCES FROM THE GOVERNMENTS OF COUNTRIES TO WHICH FORCES ARE DEPLOYED OR REQUIRE OVERFLIGHT, BASING, LANDING RIGHTS OR PASSAGE ENROUTE. ARRANGE, AS REQUIRED, IN ADVANCE FOR APPROVAL OF LAND MOVEMENT AND BORDER CROSSING OF MILITARY EQUIPMENT AND SUPPLIES FROM LOCATIONS IN THE REGION TO DEPLOYMENT DESTINATIONS. COORDINATE REQUIREMENTS WITH USEUCOM.
   B. (U) REQUEST WAIVER, IF REQUIRED, OF ALL LANDING FEES FOR AIRCRAFT.

6. (U) DIA, CIA, DMA, DLA, CIO, DISA, AND DIRNSA. PROVIDE PLANNING SUPPORT AS REQUESTED.

7. (U) OPSEC GUIDANCE. CONTINUE TO IMPLEMENT OPSEC MEASURES THROUGHOUT PLANNING AND EXECUTION PHASES TO PREVENT DISCLOSURE OF VULNERABILITIES OF US FORCES INVOLVED IN OPERATIONS.

8. (C) PSYOP GUIDANCE. PLAN INFORMATION DISSEMINATION OPERATIONS TO SUPPORT THE HUMANITARIAN EFFORT AND THE RETURN OF REFUGEES TO RWANDA. IDENTIFY EQUIPMENT AND PERSONNEL REQUIREMENTS INCLUDING POSSIBLE AUGMENTATION BY USAR PSYOP ASSETS. BE PREPARED TO ORGANIZE JOINT AND COMBINED PSYOP PLANNING CELL.

9. (C) CIVIL AFFAIRS GUIDANCE. IDENTIFY PERSONNEL AND EQUIPMENT REQUIREMENTS TO SUPPORT CIVIL AFFAIRS PLANNING. IDENTIFY USAR REQUIREMENTS AS EARLY AS POSSIBLE.

10. (U) COORDINATING INSTRUCTIONS
    A. (U) EXECUTE PLANNING UPON RECEIPT OF THIS MESSAGE.
    B. (U) C-DAY: 20 JUL.
    C. (C) ANTICIPATED DURATION OF OPERATION. IN EXCESS OF 90 DAYS.
    D. (C) RULES OF ENGAGEMENT (ROE). PEACETIME ROE ARE IN EFFECT. SUBMIT REQUEST FOR DESIRED SUPPLEMENTAL ROE FOR NCA

11. (U) TRANSPORT. AIRLIFT MOVEMENT PRIORITY. 1B1.

12. (U) FUNDING FOR TRANSPORTATION, SUPPLIES, AND OTHER COSTS WILL NOT BE PROVIDED BY THE JOINT STAFF. PARENT SERVICE OF DEPLOYING UNITS MUST PROVIDE FUND CITES FOR MOVEMENTS AND SUPPLIES. COMMANDERS CAPTURE INCREMENTAL COSTS AND EXPENDITURES OF THIS DEPLOYMENT AND REPORT THROUGH SERVICE CHANNELS. CJCS PROJECT CODE TO BE ASSIGNED AND WILL BE PUBLISHED IN THE EXECUTE ORDER. SERVICES REPORT COSTS TO THE ARMY, THE FINANCIAL EXECUTIVE AGENT, FOR CONSOLIDATION PRIOR TO FORWARDING TO THE DOD COMPTROLLER. COSTS FOR NON-DOD SUPPORT THAT COULD OCCUR WILL BE IDENTIFIED FOR POSSIBLE REIMBURSEMENT.

13. (U) FORCE ACTIVITY DESIGNATIONS TO BE ISSUED BY APPROPRIATE SERVICES.
14. (U) REPORTING INSTRUCTIONS. IAW JOINT PUBS 1-03.8 AND 6-04. AFTER-ACTION REPORTING IAW JOINT PUB 1-03.30.

15. (U) CLASSIFICATION GUIDANCE. OPERATION PLANNING IS CLASSIFIED CONFIDENTIAL UNTIL PUBLIC ANNOUNCEMENT IS MADE BY OASD(PA).

16. (U) PUBLIC AFFAIRS. NO PUBLIC ANNOUNCEMENT OF THIS OPERATION IS AUTHORIZED AT THIS TIME. REQUEST PROPOSED PUBLIC AFFAIRS GUIDANCE BE SUBMITTED TO OASD(PA), INFO CJCS/PA.

17. (U) COMBAT CAMERA. THE JOINT STAFF AND NCA REQUIRE NEAR REAL-TIME IMAGERY TO BE TRANSMITTED TO THE JOINT COMBAT CAMERA CENTER AS SOON AS POSSIBLE.

18. (U) THE USE OF JOPES IS DIRECTED.//

19. (U) WHERE CRITICAL COMMUNICATIONS RESOURCES ARE NOT SATISFIED BY AUGMENTING OR SUPPORTING UNITS, USCINCEUR WILL VALIDATE AND FORWARD REQUIREMENTS FOR CJCS-CONTROLLED TACTICAL COMMUNICATIONS ASSETS IN ACCORDANCE WITH CJCS MOP 3, 31 JANUARY 1990. USCINCEUR WILL ASSIST DEPLOYING UNITS WITH FREQUENCY ALLOCATIONS AS REQUIRED AND WILL BE PREPARED TO RECOMMEND RELATIVE PRIORITIES AND ALLOCATE SATELLITE CHANNELS OR CIRCUITS WITHIN THE SCOPE OF THIS OPERATION.

20. (U) COMMAND RELATIONSHIPS.

A. (U) USCINCEUR IS THE SUPPORTED CINC. CINCUSACOM, USCINCENT, USCINCPAC, USCINCSOC, USCINCSPACE, USCINCSOC, USCINCSTRAT, USCINCTRANS ARE SUPPORTING COMMANDERS. DIRNSA, DIA, BT

NNNN

--- Delivery Record ------------------------------------------
! Discretionary Access: General
! Classification: S
! Precedence:
! Delivered To:
! Day To Day Operations__J3EXE7
! Day To Day Operations__J30DO8
! ETCC__CCNCOIC
! ETCC__CMDDIR
! ETCC__CSADMIN
! ETCC__DCINCXO
! ETCC__EAC
! ETCC__ECJ30DO
! ETCC__ECJ6DO
! ETCC__ECS3S
! ETCC__J2WATCH
! ETCC__J3OPD
! ETCC__J5TF
CIA, DLA, DISA, DMA, DOS, and the military services are supporting agencies.
B. (C) HUMANITARIAN AGENCIES AND THE FRENCH ARE IN THE LEAD FOR THE HUMANITARIAN ASSISTANCE EFFORT. USCINCEUR WILL RESPOND TO SUPPORT REQUIREMENTS AS APPROPRIATE. //
GENTEXT/AUTHENTICATION/CJCS OFFICIAL: ESPER, LTC, J3/JOD DSN STU-III 225-2541/2. //
AKNLDG/Y/
DECL/OADR/ //
BT #0722

NNNN
!--- Delivery Record -----------------------------------------------
! Discretionary Access: General
! Classification: S
! Precedence:
! Delivered To:
! ETCC_CCNCOIC
! ETCC_CMDDIR
! ETCC_CSADMIN
! ETCC_DCINCXO
! ETCC_EAC
! ETCC_ECJ6DO
! ETCC_ECSJS
! ETCC_J3OPD
! ETCC_MEDREP
! EXERCISE_BSMD