THE JOINT STAFF
WASHINGTON, DC

MEMORANDUM FOR THE UNDER SECRETARY OF DEFENSE FOR PERSONNEL AND READINESS

Subject: Designation of Rwanda and Zaire as Certain Places Pay Areas

1. We are asking you take action to designate the countries of Rwanda and Zaire as areas designated for payment of certain places pay in accordance with title 37, United States Code, section 305 and DODI 1340.10, "Special Pay for Duty at Certain Places Outside the Contiguous Forty-Eight States and the District of Columbia." Both countries fall within the criteria in DODI 1340.10 of being located between 15 degrees north latitude and 15 degrees south latitude.

2. The Operation SUPPORT HOPE area of operations includes Rwanda, Kenya, Zaire, and Uganda. Kenya, Uganda, and the capitals of Uganda and Rwanda are already designated for certain places pay. Designating all of Rwanda and Zaire will provide equitable special pay to all troops in those areas.

3. The Joint Staff point of contact is Major M. K. Gamble, USAF, J-1, Personnel Readiness Division, 46487.

WALTER KROSS
Lieutenant General, USAF
Director, Joint Staff

Post-it® brand fax transmittal memo 7671  # of pages: 1

<table>
<thead>
<tr>
<th>To</th>
<th>From</th>
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<tbody>
<tr>
<td>LTC JORDAN</td>
<td>GAMBLE</td>
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<td>Co.</td>
<td>Co.</td>
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<td>ECJT</td>
<td>JS J-1</td>
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TOTAL F.01
THE WHITE HOUSE
WASHINGTON
August 1, 1994

Dear Mr. President:

Since August 1993, when a fragile peace was signed between Rwandan Government Forces (RGF) and the Rwandan Patriotic Front (RPF), the United Nations has been actively addressing the humanitarian crisis in Rwanda. On April 6, 1994, President Habyarimana of Rwanda, President Nyamiriza of Burundi, and a number of government officials were killed when their plane crashed while approaching the airport in Kigali, Rwanda’s capital. This incident ruptured the peace and led to a resumption of the civil war that has now resulted in the deaths of hundreds of thousands of Rwandans, many of them Tutsi civilians who were the victims of genocide on the part of radical Hutu elements aligned with the former government.

In early July 1994, the government fell and the RPF assumed power in Kigali, establishing a multi-party government. Since that time they have cooperated fully with us and have even requested human rights monitors to better assure the safety of returning refugees. As a result of the Civil War, the nation’s infrastructure has been virtually destroyed. An estimated 2.1 million Rwandan refugees have fled to neighboring Zaire, Burundi, Uganda and Tanzania, and the United Nations High Commissioner for Refugees (UNHCR) estimates that a further 2.6 million persons are internally displaced.

The need to respond to disease, starvation, and dehydration in the refugee camps, especially in Zaire and Burundi, led me on July 29, 1994, to direct the expansion of capabilities at the Kigali airport to support the UNHCR relief operation more effectively. By providing a support infrastructure for the relief of refugees and displaced persons out of this capital city, I believe we will be better able to draw Rwandans back to their homes, away from the unsanitary conditions of the refugee camps, and closer to a more centralized distribution point for humanitarian aid. We have engaged in negotiations with the new government in order to promote these objectives. We have urged this new government to broaden its political base, refrain from retribution, respect the rule of law, and otherwise create the conditions of safety and security that would permit the refugees to return home.
In the afternoon of July 29, 1994, I directed General Joulwan, Commander in Chief, United States European Command, in addition to the relief operations he is already conducting through Goma, Zaire and Entebbe, Uganda, immediately deploy a contingent of U.S. forces, numbering approximately 200, to the airport at Kigali. These forces began to arrive on July 30, 1994. Other forces from Australia and the United Kingdom are committed to this effort in Kigali as well. During this initial phase of "Operation Support Hope," the United States and other committed nations will establish and operate a logistics base to support UNHCR humanitarian relief operations. In this effort, they will open a logistic coordination center for receiving and distributing relief supplies, provide airfield services and cargo handling, and provide security for the airport at Kigali. These efforts are directed at achieving the objectives of U.N. Security Council Resolutions 929, 925 and 918. No organized resistance has been encountered to our efforts to date and none is expected.

United States Armed Forces will remain in Rwanda only as long as necessary to assist the UNHCR in establishing an effective distribution mechanism for humanitarian relief support to the Rwandan people. While it is not possible to estimate precisely how long it will take to satisfy this requirement, we believe that prolonged operations will not be necessary.

We do not intend that U.S. Armed Forces deployed to Rwanda become involved in hostilities. Nonetheless, a majority of the approximately 200 personnel deployed will be assigned to provide force protection and assure security of the Kigali airport. These security forces are equipped and ready to take such measures as may be needed to accomplish their humanitarian mission and defend themselves if necessary.

I have taken these actions pursuant to my constitutional authority to conduct our foreign relations and as Commander in Chief and Chief Executive. I am providing this report consistent with the War Powers Resolution in accordance with my desire that the Congress be fully informed. I look forward to cooperating with the Congress in this effort to relieve human suffering.

Sincerely,

William J. Clinton

The Honorable Robert C. Byrd
President pro tempore
of the Senate
Washington, D.C. 20510
UNCLASSIFIED

O'TTUZYUW RUEKJCS5306 1960118-UUUU--RUSNTCC.
ZNR UUUU
0 150040Z JUL 94
..FM JOINT STAFF WASHINGTON DC//J4:LRG//
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RUEHSM/AMEMBASSY STOCKHOLM
RUEHRM/AMEMBASSY NAIROBI
.BT
UNCLAS
MSGID/GENADMIN/J4:LRG//JULY//
SUBJ/AIRLIFT HUMANITARIAN CARGO, SWEDEN TO KENYA, JULY SAAM 5708//
POC/BLICE/LTCOL/J4:LRG/LOC:PENTAGON/DSN:227-0744//
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM LANDVETTER
AIRPORT, GOETEBORG, SWEDEN TO NAIROBI AIRPORT, KENYA. THIS IS A
REQUEST FOR JULY SAAM 5708.
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5306 UNCLAS
3. FOR USCINTRANS: SUPPORT USCINCEUR AS REQUIRED.

4. THE FOLLOWING DETAILS APPLY:
A. VALIDATOR: LTCOL DREW BLICE, USMC.
B. PRIORITY: 1B1.
C. CARGO: 5 TRUCKS AND 5 TRAILERS; WEIGHT: APPROX 85 METRIC
TONS; CUBE APPROX 350 CUBIC METERS: AND 10 METRIC TONS OF
MEDICAL SUPPLIES.
   (1) PER UNIT TRUCK DATA:
   WEIGHT: 10850 KG
   LENGTH: 9.5 METERS.
   WIDTH: 2.5 METERS.
   HEIGHT: 2.94 METERS.
   (2) PER TRAILER DATA: TRAILERS ARE LOADED IN BEDS OF TRUCKS.
   WEIGHT: 6000 KG.
   LENGTH: 6.275 METERS.
   WIDTH: 2.5 METERS.
   HEIGHT: 2.6 METERS.
   (3) TRAILER ON TRUCK DATA:
   WEIGHT: 16850 KG.
   LENGTH: 9.5 METERS.

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WIDTH: 2.8 METERS.
HEIGHT: 2.94 METERS.
(4) TOTAL WEIGHT: APPROX 95 METRIC TONS.
(5) TOTAL CUBE: APPROX 380 CUBIC METERS (EXCLUDING MEDICAL
CARGO)
D. CARGO LOCATION: CARGO LOCATED AT VOLVO FACTORY: CONTACT
UNCLASSIFIED

ICRC POC TO ARRANGE FOR MOVEMENT OF CARGO TO LANDVETTER AIRPORT, GOETEBORG, SWEDEN.
E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.
F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.
G. AIRCRAFT: MOST ECONOMICAL: COMMERCIAL IS ACCEPTABLE.

5. FUNDING:
A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
B. SEND ALL BILLS TO:
   USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
   ATTN: AMANDA DOWNING
   ROOM 1262A NS, DEPT OF STATE
   WASHINGTON DC, 20523-0008.
C. FUNDING DATA:
   APPROPRIATION: 72-11X1035

PAGE 04 RUEKJCS5306 UNCLAS
BUDGET PLAN CODE: EFDX-94-16830-HG41
COWTROL NUMBER: V4684722
PROJECT NUMBER: 968-4005

6. POINTS OF CONTACT:
A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN 227-6340: (703) 697-6340.
C. SOLIC/HRA: BILL MC COY OR GREG TouMA, (703) 697-9675, DSN 227-9675; FAX (703) 693-7649, DSN FAX 223-7649.
D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.
F. LANDVETTER AIRPORT CIVIL AVIATION ADMINISTRATION (OPEN 0800L-1605L): COMM 011-19200.

7. REMARKS:
A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS 5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC:HRA.
B. DIRLAUTH ALCON.//

BT
#5306

NNNN
!--- Delivery Record -------------------------------
! Discretionary Access: General
UNCLASSIFIED

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RUEHKI/AMEMBASSY KINSHASA
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UNCLAS
MSGID/GENADMIN/J4:LRC/JULY//
SUBJ/AIRLIFT HUMANITARIAN SUPPLIES FROM NAIROBI, KENYA TO GOMA
/AIRPORT, ZAIRE JULY SAAM 5707//
POC/CARUTHERS/LTC/J4:LRC/LOC:PENTAGON/DSN:227-0744//
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS/
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF ICRC FOOD AND OIL FROM NAIROBI AIRPORT,
KENYA, TO GOMA AIRPORT, ZAIRE. THIS IS A REQUEST FOR JULY SAAM 5707.
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5307 UNCLAS
3. FOR USCINTRANS: SUPPORT USCINCEUR AS REQUIRED.
4. THE FOLLOWING DETAILS APPLY:
   A' VALIDATOR: LTC MICHAEL E. CARUTHERS' USA.
   B' PRIORITY: 1B1.
   C' CARGO:
     (1) RICE: 1293 METRIC TONS'
     (2) COOKING OIL: 150 METRIC TONS.
   D. LOCATION: NAIROBI AIRPORT, KENYA.
   E. DESTINATION: GOMA AIRPORT, ZAIRE.
   F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE
   G. CARGO CURRENTLY AVAILABLE FOR PICKUP. COORDINATE PICKUP
   WITH NAIROBI POC. CARGO IS NOT PALLETIZED, BUT IS PACKAGED IN
   50 KG BULK BAGS (RICE) AND LARGE TINS (OIL).
   H. AIRCRAFT: USE MOST COST EFFECTIVE MODE AVAILABLE.
5. FUNDING:
   A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
   B. SEND ALL BILLS TO:
   USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
   ATTN: AMANDA DOWNING
   ROOM 1262A NS, DEPT OF STATE

PAGE 03 RUEKJCS5307 UNCLAS
WASHINGTON DC' 20523-0008.
C. FUNDING DATA:
   APPROPRIATION: 72-11X1035
   BUDGET PLAN CODE: EFDX-94-16830-HG41
   CONTROL NUMBER: V4684722
   PROJECT NUMBER: 968-4005
UNCLASSIFIED

6' POINTS OF CONTACT:
A. JOINT STAFF: PER ABOVE DURING OUTY HOURS. AFTER DUTY
HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN
227-6340: (703) 697-6340.
B. STATE/OFDA: PETER SMITH, (202) 647-9786: HOME (703) S19-
8273: DOS OPS CENTER, (202) 647-1512.
C. SOLIC/HRA: BILL MC COY OR GREG TOUMA, (703) 697-9675, DSN
227-967S: FAX (703) 693-7649, DSN FAX 223-7649.
D. USTRANSCOM AIR CELL: DSN 576-8101, (618) 256-8101.

7' REMARKS:
A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS
5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO
EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST

PAGE 04 RUEKJCS5307 UNCLAS
ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC: HRA.
B. DIRLAUTH ALCOn. //

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#5307

NNNN
!--- Delivery Record --------------------------------------------
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! Classification: U
! Precedence: !
! Delivered To: !
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! 8
! 9
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UNCLASSIFIED
UNCLASSIFIED

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RUEHNR/AMEMBASSY NAIROBI
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UNCLAS
MSGID/GENADMIN/J4:LRC/JULY//
SUBJ/AIRLIFT HUMANITARIAN CARGO' AMSTERDAM TO KENYA' JULY SAAM 5709//
POC/BLICE/LTCOL/J4:LRC/LOC:PENTAGON/DSN:227-0744//
RMKS/1. THE ASSISTANT SECRETARY OF DEFENSE FOR SPECIAL OPERATIONS
LOW INTENSITY CONFLICT, OFFICE OF HUMANITARIAN AND REFUGEE AFFAIRS
(HRA) REQUESTS AIRLIFT OF HUMANITARIAN CARGO FROM AMSTERDAM SCHIPHOL
AIRPORT, THE NETHERLANDS TO NAIROBI AIRPORT, KENYA. THIS IS A
REQUEST FOR JULY SAAM 5709.
2. FOR USCINCEUR: EXECUTE/COORDINATE HUMANITARIAN AIRLIFT MISSION.

PAGE 02 RUEKJCS5305 UNCLAS
3. FOR UNTRANSCOM: SUPPORT USCINCEUR AS REQUIRED.
4. THE FOLLOWING DETAILS APPLY:
   A. VALIDATOR: LTCOL DREW BLICE, USMC'
   B. PRIORITY: 1B1.
   C. CARGO: 23 LAND CRUISERS; WEIGHT: APPROX 47 METRIC TONS;
      CUBE APPROX 403 CUBIC METERS; AND 10 METRIC TONS OF MEDICAL
      SUPPLIES.
      (1) PER UNIT VEHICLE DATA:
         WEIGHT: 2040 KG.
         LENGTH: 5.00 METERS.
         WIDTH: 1.69 METERS.
         HEIGHT: 2.07 METERS.
      (2) TOTAL WEIGHT: APPROX 57 METRIC TONS.
      (5) TOTAL CUBE: APPROX 403 CUBIC METERS (EXCLUDING MEDICAL
      CARGO)
   D. CARGO LOCATION: UNKNOWN; CONTACT ICRC POC TO ARRANGE FOR
      MOVEMENT OF CARGO TO AMSTERDAM SCHIPHOL AIRPORT (ICAO EHAM), THE
      NETHERLANDS.
   E. CARGO AVAILABLE DATE: 24 TO 48 HOURS AFTER NOTIFICATION.
   F. REQUIRED DELIVERY DATE (RDD): AS SOON AS POSSIBLE.

PAGE 03 RUEKJCS5305 UNCLAS
G. AIRCRAFT: MOST ECONOMICAL; COMMERCIAL IS ACCEPTABLE.
5. FUNDING:
   A. DIRECT FUNDING QUESTIONS TO OFDA POC OR HRA POC.
   B. SEND ALL BILLS TO:
      USAID/OFFICE OF U.S. FOREIGN DISASTER ASSISTANCE
      ATTN: AMANDA DOWNING
ROOM 1262A NS, DEPT OF STATE
WASHINGTON DC, 20523-0008.

C. FUNDING DATA:
APPROPRIATION: 72-11X1035
BUDGET PLAN CODE: EFDX-94-16830-HG41
CONTROL NUMBER: 468
PROJECT NUMBER: 968

6. POINTS OF CONTACT:
A. JOINT STAFF: PER ABOVE DURING DUTY HOURS. AFTER DUTY
HOURS, CONTACT THE LRC DUTY OFFICER VIA THE NMCC OPERATOR, DSN
227-6340; (703) 697-6340.
B. STATE/OFDA: PETER SMITH, (202) 647-9786; HOME (703) 519-
8273: DOS OPS CENTER, (202) 647-1512.
C. SOLIC/HRA: BILL MC COY OR GREG TOUNA, (703) 697-9675, DSN

PAGE 04 RUEKJC5305 UNCLAS
227-9675; FAX (703) 693-7649, DSN FAX 223-7649.
E. ICRC POC: MARIANNE HOCK, 41-22-734-6001; HOME
41-22-798-4450.

7. REMARKS:
A. OFDA HAS BUDGETED 1.8 MILLION U.S. DOLLARS TO EXECUTE SAAMS
5707, 5708 AND 5709. IF 1.8 MILLION IS NOT SUFFICIENT TO
EXECUTE ALL THREE MISSIONS, PLACE 5709 ON HOLD AND REQUEST
ADDITIONAL FUNDS FROM OFDA THROUGH OSD/SOLIC/HRA.
B. DIRLAUTH ALCON. //

BT
#5305

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Delivery Record -----------------------------------------------
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Classification: U
Precedence:
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    ETCC__J5E
    ETCC__MEDREP
    EXERCISE__BSMD
    9
    10

UNCLASSIFIED
INFO: ECCS (01) FC16 (01) EC15 (01)

RTTUZYUW RUEKJCS1820 2110035-UUUU--RUSNNOA.

ZKR UUUU
R 300092 JUL 94

FM JOINT STAFF WASHINGTON DC//DJS//
TO USCINCEUR VAHINGEN GE//ECDC/ECCS/EC15/EC15-PM//

BT

UNCLAS

MSG1D/GENADMIN/DJS//

SUBJ/CINC INITIATIVES FUND (CIF)//

REF/A/DOC/USCINCEUR/25JUL94//

AMPN/CIF SUBMISSION//

POC/BAKER/LTCOL/J-7 JETD/LOC: PENTAGON/TEL: DSN 225-3226//

RMKS/1. CJCS HAS APPROVED THE USCINCEUR CIF REQUEST (REF A) TO
SUPPORT THE JTF DEPLOYMENT TO RWANDA.
2. THE JOINT STAFF COMPTROLLER WILL MAKE ARRANGEMENTS TO TRANSFER A
TOTAL OF 1,300,000 DOLLARS (O AND M AUTHORITY ONLY) TO USEUCOM.
Funds may not be used for any purposes other than those stated in
your request and approved by the CJCS. Questions pertaining to
specific funding distribution issues should be directed to LT COL
SANDRA GREGORY OR MS. CAROLYN CORDELL IN THE JOINT STAFF COMPTROLLER
OFFICE, DSN 227-7835.
3 SUBMIT QUARTERLY REPORTS ON STATUS OF FUNDING OBLIGATIONS AS
OUTLINED IN CJCS1 7401.01.//

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UNCLASSIFIED
CTTUZUYW RUEKJCS3404 2001713--UUU--RUSNNOA.
ZNR UUUU
O P 191654Z JUL 94
.FM JOINT STAFF WASHINGTON DC/J3/
.TO RUSNNOA/USCINCEUR VAIHINGEN GE/ECCS/ECJ3/
.INFO RUSNNOA/USCINCEUR VAIHINGEN GE/ETCC/ECJ1/ECJ4/ECJ5/ECJ6/
.BT
UNCLAS
MSGID/GENADMIN/J3/
SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE/
POC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538/
RMKS/1. INFLOW OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE
TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.
A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.
B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUEKJCS3404 UNCLAS
2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.//
BT
#3404

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--- Delivery Record -------------------------------
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| Classification: U                  |
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| ETCC_J1REP                        |
| ETCC_J3OPD                        |
| ETCC_J4IM                         |
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UNCLASSIFIED

CTTUZYW RUEKJCS3404 2001713-UUUU--RUSNNOA.
ZNRRUUUU
0 P 191654Z JUL 94
FM JOINT STAFF WASHINGTON DC/J3/
TO RUSNNOA/USCINCEUR VAIHINGEN GE/ECCS/ECJ3/
INFO RUSNNOA/USCINCEUR VAIHINGEN GE/ETCC/ECJ1/ECJ4/ECJ5/ECJ6/
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UNCLAS
MSGID/GENADMIN/J3/
SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE/
FOC/BILL PENNYPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538/
RMKS/1. INFUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE
to deteriorate significantly over the past week. REQUIREMENT NOW
EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.
A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU
DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO
EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION.
TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE
LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE
AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.
B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND
UNHCR REPRESENTATIVES ON THE SCENE.

PAGE 02 RUEKJCS3404 UNCLAS
2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.//

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--- Delivery Record ---
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Classification: U
Precedence:
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UNCLAS

MSGID/GENADMIN/J3/

SUBJ/ASSESSMENT TEAM FOR GOMA, ZAIRE/

POC/BILL PENNPACKER/LTC/LOC: PENTAGON/TEL: DSN 225 2538/

RMKS/1. INFLUX OF REFUGEES HAS CAUSED THE SITUATION IN GOMA, ZAIRE TO DETERIORATE SIGNIFICANTLY OVER THE PAST WEEK. REQUIREMENT NOW EXISTS FOR A LARGE SCALE HUMANITARIAN EFFORT TO ALLEVIATE CONDITIONS.

A. USING PERSONNEL CURRENTLY ASSIGNED IN THEATER, REQUEST YOU DEPLOY A SITE ASSESSMENT TEAM TO GOMA, ZAIRE AS SOON AS POSSIBLE TO EVALUATE THE SITUATION THERE AND IN THE SURROUNDING BORDER REGION. TEAM SHOULD BE PREPARED TO DETERMINE ACTIONS NECESSARY TO IMPROVE LIVING CONDITIONS FOR REFUGEES AND THE LOGISTICS INFRASTRUCTURE AVAILABLE TO SUPPORT HUMANITARIAN ACTIONS.

B. TEAM SHOULD CONDUCT COORDINATION AS REQUIRED WITH FRENCH AND UNHCR REPRESENTATIVES ON THE SCENE.

2. CLASSIFICATION GUIDANCE. OPERATION IS UNCLASSIFIED.
UNCLASSIFIED

RTTUZFDY RUEKJCS0366 2102056-UUUU--RUSNNOA.
RTTUZYUW RUEKJCS0366 2102056-UUUU--RUSNNOA.
ZNR UUUUU
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.TO USCINCEUR VAIHINGEN GE//ECJ1//
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UNCLAS
MSGID/GENADMIN/J-1/
SUBJ/SPECIAL LEAVE ACCRUAL FOR RWANDAN JTF/
POC/JEFF HAMMOND/LTC/J-1 PRD//TEL:DSN 224-6486/
RMKS/1. PER 25 JUL 94 TELEPHONE CONVERSATION WITH LTC JORDAN,
ECJ-1, CONCUR WITH ASSESSMENT THAT DOD DIRECTIVE 1327.5 ALLOWS
THE CINC TO AUTHORIZE LEAVE ACCRUAL FOR PERSONNEL IN A DEPLOYABLE
STATUS WHEN OPERATIONAL DUTIES PROHIBIT TAKING NORMAL LEAVE.
2. USCINCEUR LEAVE POLICY AS ADDRESSED IN EUCOM DIRECTIVE 55-11
PROHIBITS SERVICE MEMBERS FROM TAKING NORMAL LEAVE WHILE ASSIGNED
TO A JTF AND THUS QUALIFIES INDIVIDUALS FOR SPECIAL LEAVE ACCRUAL
AS PROVIDED FOR IN DODD 1327.5.
3. OTHER INSTRUCTIONS IN DOD DIRECTIVE 1327.5 REGARDING HOW
LEAVE IS ACCRUED AND HOW MUCH LEAVE MAY BE ACCRUED APPLY.
4. THIS MESSAGE HAS BEEN COORDINATED WITH AND CONCURRED IN BY
OUSD (P&R) (MM&PP) COMPENSATION DIRECTORATE.//
BT
#0366

NNNN

!---- Delivery Record -----------------------------------------------
! Discretionary Access: General
! Classification: U
! Precedence: R
! Delivered To:
! 1 ETCC_CMDDIR
! 2 ETCC_ECSJS
! 3 ETCC_J1MPCHF
! 4 ETCC_J1REP
! 5
! 6
! 7
! 8
! 9
! 10
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDERSECRETARIES OF DEFENSE
DIRECTOR, DEFENSE RESEARCH AND ENGINEERING
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL
INSPECTOR GENERAL
DIRECTOR, OPERATIONAL TEST AND EVALUATION
COMMANDER-IN-CHIEF, U.S. SPECIAL OPERATIONS COMMAND
COMMANDER-IN-CHIEF, U.S. TRANSPORTATION COMMAND
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR OF ADMINISTRATION AND MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Assistance for Rwandan Refugees

In view of the Presidential direction to the Secretary of Defense that the Department of Defense will support relief operations for Rwandan refugees, all appropriations available for operations of the Department of Defense are available for carrying out the relief operations for Rwandan refugees.

The transportation of humanitarian relief supplies provided by other nations for Rwandan refugees is considered to be a directed mission of the Department of Defense. Appropriate accounts and appropriations provided to the Department of Defense for its operations are available for payment of costs associated with the transportation of humanitarian relief supplies for Rwandan refugees.

Funding policy governing transportation costs of the Department of Defense for contingency operations and humanitarian efforts are contained in the DoD Comptroller memorandum of July 28, 1994.

Alice C. Harrah
Principal Deputy Comptroller
MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT)
ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT)
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER)
COMPTROLLER, DEFENSE LOGISTICS AGENCY
COMPTROLLER, UNITED STATES TRANSPORTATION COMMAND
DIRECTOR, FORCE STRUCTURE, RESOURCES AND ASSESSMENT, THE JOINT STAFF

SUBJECT: Reimbursement of DBOF Activities for Contingency Operations and Humanitarian Efforts

This memorandum provides policy for funding contingency operations costs at DBOF activities and documents the funding procedures for contingencies and similar actions that have normally been followed in the past. The intent is to clarify the process and establish Military Department responsibilities for payment. This policy will be incorporated into various instructions as they are revised and published.

All DBOF business areas, including transportation services provided by USTRANSCOM, operate on a reimbursement basis with users paying for goods and services provided. Payment for contingency operations, including deployment or other emergency response for military or humanitarian assistance, is no exception: The users ordering the DBOF service must pay the bill, and no orders are to be accepted without funding. The Military Department Headquarters is responsible for determining which level within the Military Department will pay (i.e., unit, major command, or Military Department level). This process also applies when a Unified Commander tasks a service-funded unit to perform a mission (such as transportation of service personnel or equipment by USTRANSCOM). The parent Military Department that owns the equipment or personnel is responsible for payment of costs incurred to accomplish the mission.

The sole exception to this policy occurs when CINOTRANSCON receives an order from JCS requiring transportation of non-U.S.-owned equipment and/or non-U.S. personnel such as unreimbursed efforts in support of the U.N. In these instances, Army will pay MTC costs, Navy will pay MSC costs, and Air Force will pay AMC costs.
Bills can be centralized for more convenient processing if appropriate; however, billings will be forwarded to the appropriate Military Department within 30 days from commencement of the contingency operation or humanitarian effort. Payment of these bills, including transportation bills, by the Military Departments must be made in a timely manner.

This guidance does not address any contingency operation designated by the Secretary of Defense as a "National Contingency Operation" under the Provision of 10 U.S.C. Section 127. Special rules would apply for such an operation, and those rules would be promulgated separately in conjunction with any designation by the Secretary under the provisions of that section.

Alice C. Maroni
Principal Deputy Comptroller
CJCS WASHINGTON DC
CINCUSACOM NORFOLK VA
USCINCEUR VAHINGEN GE
USCINCSTRANS SCOTT AFB IL
SECSTATE WASHINGTON DC
INFO WHITE HOUSE SITUATION ROOM WASHINGTON DC
SECD DEF WASHINGTON DC
CSA WASHINGTON DC
CNO WASHINGTON DC
CSAF WASHINGTON DC
CMC WASHINGTON DC
COMDT COGARD WASHINGTON DC
USCINCPAC HONOLULU HI
USCINCENT MACDILL AFB FL
USCINC50 QUARRY HEIGHTS PM
USCINCSPACE PETERSON AFB CO
USCINCSOC MACDILL AFB FL
USCINCSTRAT OFFUTT AFB NE
CIA WASHINGTON DC
AMEMBASSY KINSHASA

CJCS:PA-J/USTRANSCOMWO/NIDS/IMD/CMAS

LT DON DORNAN, USN
J-3/C5R
CAT1/524

JOHN M. SHALIKASHVILI, CJCS
JSISC ALTERNATE MESSAGEFORM

*************************************************
* UNCLASSIFIED *
*************************************************
DTG:
AMERICAN EMBASSY KAMPALA
US MISSION USUN NEW YORK NY
DIA WASHINGTON DC
DISA WASHINGTON DC
DIA WASHINGTON DC
DLA CAMERON STA VA
HOG DMA FAIRFAX VA
CENTRAL IMAGERY OFFICE WASHINGTON DC
JOINT STAFF ICP MANAGER MACDILL AFB FL
CDR JCS MACDILL AFB FL

UNCLASSIFIED
OPER/SUPPORT HOPE/
MSGID/ORDER/CJCS/
REF/A/ORDER/CJCS/201431ZJUL94/-/NOTAL/
AMPN/CJCS PLANNING ORDER/
REF/B/ORDER/CJCS/221232ZJUL94/-/NOTAL/
AMPN/CJCS EXECUTE ORDER FOR HUMANITARIAN RELIEF OPERATIONS/
REF/C/ORDER/USCINCEUR/311200ZJUL94/-/NOTAL/
AMPN/DEPLOYMENT/EXECUTE ORDER FOR AEROMED EVAC ASSETS/
ORDTYP/DEPLOYORD/CJCS/

INIT: ______

JSISC ALTERNATE MESSAGEFORM

******************************************************************************
* UNCLASSIFIED   *
******************************************************************************
TIMEZONE/Z/

NARR/{U} THIS IS A DEPLOYMENT ORDER. SECDEF HAS AUTHORIZED
DEPLOYMENT OF AEROMEDICAL EVACUATION ASSETS IN SUPPORT OF OPERATION
SUPPORT HOPE./

GENTEXT/SITUATION/
1. {U} PER REFS A AND B./

GENTEXT/MISSION/
2. {U} PER REF C/

GENTEXT/EXECUTION/
3. {U} CINCUSACOM.
   A. {U} DEPLOY AEROMEDICAL ASSETS PER REF C.
   B. {U} COORDINATE WITH USCINCEUR AND USCINCTRANS AS REQUIRED.
4. {U} USCINCEUR.
   A. {U} ACCEPT OPCON OF AEROMEDICAL ASSETS UPON ARRIVAL IN
   RWANDAN CRISIS AREA (RCA).
5. {U} USCINCTRANS. PROVIDE ASSISTANCE AS REQUIRED.
6. {U} OPSEC GUIDANCE. PER REFS A AND B.
7. {U} PSYOP GUIDANCE. PER REFS A AND B.
8. {U} COORDINATING INSTRUCTIONS.

INIT: _________

JSISC ALTERNATE MESSAGEFORM

***********************************************************************
* UNCLASSIFIED           *
***********************************************************************
A. (U) C-DAY, L-HOUR: 200001Z JUL 94
B. (U) ANTICIPATED LENGTH OF OPERATION: IN EXCESS OF 90 DAYS.
C. (U) ROE. PER REFS A AND B.
D. (U) DIRLAUTH ALCON. KEEP THE JOINT STAFF INFORMED.//
GENTEXT/ADMIN AND LOG/
10. (U) FUNDING. THE JOINT STAFF WILL NOT PROVIDE FUNDING. CINC
SERVICE COMPONENT COMMANDS WILL FUND COSTS OF THE OPERATION, FUND
ALL PRE-DEPLOYMENT COSTS, AND FUND ON-GOING COSTS OF TRANSPORTATION
TO AND FROM THE AREA OF OPERATION. SERVICE COMPONENT COMMANDERS
WILL CAPTURE INCREMENTAL AND TOTAL COSTS OF THE OPERATION AND REPORT
COSTS TO THE ARMY FOR CONSOLIDATION AND DISTRIBUTION BEFORE
FORWARDING TO DOD COMPTROLLER. CJCS PROJECT CODE FOR THIS EFFORT IS
9DH.
11. (U) FORCE ACTIVITY DESIGNATORS WILL BE ISSUED BY APPROPRIATE
SERVICES.
12. (U) REPORTING INSTRUCTIONS. PER REF B.
13. (U) PUBLIC AFFAIRS. PER REF B.
14. (U) USE OF JIPES IS DIRECTED.

INIT: ____

JSISC ALTERNATE MESSAGEFORM

***********************************************************************
* UNCLASSIFIED *
***********************************************************************
15. {U} KNOWN LOGISTIC CONSTRAINTS. NONE.

GENTEXT/COMMAND AND SIGNAL/

16. {U} COMMUNICATIONS GUIDANCE. PER REF B.

17. {U} COMMAND RELATIONSHIPS. USCINCEUR IS THE SUPPORTED COMMANDER. USCINCENT, USCINCPAC, CINCUSACOM AND USCINTRANS ARE SUPPORTING CINCS. DOS, DIA, DISA, CIA, DLA, DMA, NSA, AND THE MILITARY SERVICES ARE SUPPORTING AGENCIES.//

GENTEXT/AUTHENTICATION/CJCS OFFICIAL: LT DON DORNAN, USN, J-3 CSR, DSN 223-5661.//

AKNLDG/YES//
TO: COL BLEYER

SUBJ: RWANDA DRAWDOWN ESTIMATES

SIR--AS DISCUSSED ON THE PHONE, THESE ARE THE PRELIMINARY CATEGORIES FOR USING THE DRAWDOWN THAT OSD HAS COME UP WITH. THE PROBLEM WE HAVE DEFENDING THEM IS THAT WE REALLY DON'T KNOW WHAT WE WANT TO LEAVE BEHIND, EXCEPT FOR WHAT LTG SCHOEDER HAS ALREADY GIVEN US. THE SENATE APPROPRIATIONS COMMITTEE CONTINUES TO ASK FOR ADDITIONAL INFORMATION, AND WE JUST DON'T HAVE IT. IF THERE IS NOT GOING TO BE MUCH MORE THAN LTG SCHOEDER'S REQUEST, WE NEED TO REDUCE THE AMOUNT WE HAVE REQUESTED; OTHERWISE WE HAVE TO BEGIN TO DEFINITIZE WHAT WE ARE GOING TO DO WITH THE MONEY.

RELEASED BY: GORDON T. KENNEDY, LTC, USA, Joint Logistics Staff Officer

UNCLASSIFIED
PRELIMINARY ESTIMATES
FOR
$75M RWANDA DRAWDOWN

Remainder of Material Annotated Below $5.0M

Additional water and related logistical equipment $15.0M
(Distribution pipeline, storage bladders,
tankers, trucks and other distribution means)

Subsistence and medical supplies $15.0M
(Mobile kitchens, cooking equipment, first aid
supplies, pharmaceuticals)

Logistical and equipment support for the $15.0M
development and expansion of the operations
of local airports (Runway lights, material handling
equipment, navigation aids)

Airlift, sealift and ground transport $25.0M

Fuel and other support for aircraft and vehicles $15.0M
in support of effort (Upkeep of airfield refueling
systems, spare parts, maintenance, test equipment)

LOGCAP (Brown & Root)? $?

Payment TO B & R

All estimates beyond the first tranche may vary greatly;
we will consult if any category is exceeded.

For EUCOM: How close? Any category impossible? Any cap
too low?
MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT), ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT), ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER), COMPTROLLER, DEFENSE LOGISTICS AGENCY, COMPTROLLER, UNITED STATES TRANSPORTATION COMMAND, DIRECTOR, FORCE STRUCTURE, RESOURCES AND ASSESSMENT, THE JOINT STAFF.

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Alice C. Maroni
Principal Deputy Comptroller
July 22, 1994

Presidential Determination
No. 94-38

MEMORANDUM FOR THE SECRETARY OF STATE
THE SECRETARY OF DEFENSE

SUBJECT: Determination to Authorize the Furnishing of Supplies and Services in Support of Efforts to Care for Refugees from Rwanda

Pursuant to the authority vested in me by section 506 (a) (2) of the Foreign Assistance Act of 1961, as amended, I hereby determine that it is in the national interest of the United States to draw down defense articles from the stocks of the Department of Defense and defense services of the Department of Defense in support of United Nations efforts responding to the manmade disaster in and around Rwanda.

Therefore, I hereby authorize the furnishing of up to $75 million in defense articles from the stocks of the Department of Defense and defense services of the Department of Defense to the United Nations for use in efforts to care for the refugees from Rwanda.

The Secretary of Defense is authorized and directed to report this determination to the Congress and to arrange for its publication in the Federal Register.

[Signature]
DoD Emergency Supplemental Request

The estimated FY 1994 DoD incremental costs for assisting the United Nations in caring for the Rwanda refugees are as follows:

<table>
<thead>
<tr>
<th>Recurring</th>
<th>Recurring</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non FY 1994</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Airport Services - Goma and Bukavu**
- Runway Repair and Expansion (matting and construction)
- Runway Night Capability
- Air Lift Control Element Team
- Logistics Management (forklifts and pallets)
- Storage Facilities
- Fencing and Security

<table>
<thead>
<tr>
<th>Logistics Base Services</th>
<th>25.0</th>
<th>5.0</th>
<th>30.0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vehicle &amp; Maintenance</td>
<td>19.7</td>
<td>-</td>
<td>19.7</td>
</tr>
<tr>
<td>(includes spare parts)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fuel</td>
<td>5.0</td>
<td>5.0</td>
<td>10.0</td>
</tr>
<tr>
<td>Vehicle Maintenance Facility</td>
<td>5.0</td>
<td>-</td>
<td>5.0</td>
</tr>
<tr>
<td>Fuel Depot</td>
<td>.3</td>
<td>-</td>
<td>.3</td>
</tr>
</tbody>
</table>

**Entebbe Airhead**
- Logistics Management
- Communications Equipment
- Storage Facilities

**Water Supply**
- 3.5 gallons/day at $.10 per gallon for 2 million refugees for 70 days

<table>
<thead>
<tr>
<th>Aircraft Fuel</th>
<th>35.0</th>
<th>35.0</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on refuelling 45 aircraft/day at Entebbe; 15 DC-8 equivalents and 30 C-130 equivalents. Daily fuel requirement is approximately 600,000 gallons, @ approximately $.80/gallon</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**U.S. Troop Deployment/Sustainment**
- Transportation
- Engineering Support
- OPTEMPO
- Sustainment

<table>
<thead>
<tr>
<th>Sub Total Rwanda</th>
<th>145.0</th>
<th>125.0</th>
<th>270.0</th>
</tr>
</thead>
</table>

**Recapitalization of the Emergency Response Fund**
- NA
- NA
- 100.0

**Total Supplemental Request**
- NA
- NA
- 370.0
OCASZYUW RUSNMHS0081 2011929--SSSS--RUSNNOA.
ZNY SSSSS
O 20185Z JUL 94
.FM USCINEUR VAIHINGEN GE//ETCC//
.INFO RHDLCE/CINCUSNAVEUR LONDON UK//N3//
RUFQAAA/CINCUSNAVEUR HEIDELBERG GE//AEAGB/AEAGC/AEAGD//
RHFQAAA/CINCUSAF E RAMSTEIN AB GE//DO/DOX/DM/DDX/DPX/LG/IN/XP//
RHFQAAA/OPS SUPPORT CENTER RAMSTEIN AB GE
RUFQAAA/USCINEUR ALT SHAPE BE//ECCE/SPASAC//
RUSNNOA/USCINEUR VAIHINGEN GE//ETCC/SOCEUR//
RUSNPA/HQ MARFOREUR BOEBLINGEN GE
RUFNBUT/HQ JTF PP NAPLES IT//CS/J3//
O 201431Z JUL 94
.FM CJCS WASHINGTON DC
.TO RUSNNOA/USCINEUR VAIHINGEN GE

RUCBSAA/CINCUSACOM NORFOLK VA
RUCJACC/USCINCCEM MACDILL AFB FL
RUHQHQB/USCINC PAC HONOLULU HI
RHLBAAA/USCINCSON QUARRY HEIGHTS PM
RUWTVOK/USCINCSPACE PETERSON AFB CO

PAGE 02 RUSNMHS0081    S E C R E T
RUCJAA/USCINCSCOC MACDILL AFB FL
RUCUSTA/USCINCSTRAT OFFUTT AFB NE
RHCJAAA/USCINCTRANS SCOTT AFB IL
RUEHC/SECSTATE WASHINGTON DC
.INFO RHEHWSPR/WHITE HOUSE SITUATION ROOM WASHINGTON DC
RUEKJCS/SECDEN WASHINGTON DC
RUEADWD/CSA WASHINGTON DC
RUENAA/CNO WASHINGTON DC
RUEAHQA/CSAF WASHINGTON DC
RUEACMC/CWC WASHINGTON DC
RUL5JGA/COPARD WASHINGTON DC
RUETIAA/DIRNSA FT GEORGE G MEADE MD
RUEJDCA/DISA WASHINGTON DC
RUEA110/CCIA WASHINGTON DC
RUEKJCS/DIA WASHINGTON DC
RUKGNL/DLA WASHINGTON DC
RUKDM/DMIA WASHINGTON DC
RUEA110/CCIA WASHINGTON DC
RUCJJCS/JCSE MACDILL AFB FL
.BT

PAGE 03 RUSNMHS0081    S E C R E T
SECTION 001 OF 002
MSGID/ORDER/CJCS//
ORDTYP/OTR/CJCS//

DECLASSIFIED BY AUTHORITY OF
OSD/JS
960628 96-F-0207
DATE CASE #
AMPH/PLANNING ORDER//
TIMEZONE/Z//
NARR/(C) THIS IS A PLANNING ORDER. THE NCA IS EXPECTED TO ANNOUNCE
THE USG INTENT TO PROVIDE INCREASED ASSISTANCE TO HUMANITARIAN
AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS FOR RWANDAN
REFUGEES IN THE EASTERN PORTION OF ZAIRE.//
GENTEX/ Situation/
1. (U) OVER 1 MILLION REFUGEES HAVE CROSSED FROM RWANDA INTO THE
AREA AROUND GOMA, ZAIRE WITHIN THE LAST 7 DAYS. UNHCR, NGO'S, AND
THE FRENCH HAVE BECOME OVERWHELMED BY THE SIZE OF THE REFUGEE
POPULATION. THE PRIMARY REASON BEHIND THE REFUGEE EXODUS IS THE
PERCEIVED THREAT BY HUTUS OF RETALIATION BY THE VICTORIOUS TUTSI
RWANDAN PATRIOTIC FRONT (RPF) FORCES.//
GENTEX/ Mission/
2. (C) WHEN DIRECTED BY THE NCA, USCINCEUR PROVIDE ASSISTANCE TO
HUMANITARIAN AGENCIES AND FRENCH FORCES CONDUCTING RELIEF OPERATIONS
IN ZAIRE TO ALLEVIATE THE IMMEDIATE SUFFERING OF THE REFUGEES.//
GENTEX/ Execution/
3. (U) USCINCEUR.
   A. (C) PRODUCE AN ORDER FOR US MILITARY SUPPORT TO THE
HUMANITARIAN RELIEF EFFORT IN ZAIRE. PLANNING SHOULD INCLUDE AS A
MINIMUM:
      (1) (U) NUMBER AND TYPE OF US FORCES REQUIRED.
      (2) (U) TIME AND MODE OF DEPLOYMENT FOR EACH UNIT IN A
        VALIDATED AND TRANSPORTATION-FEASIBLE TPFDD.
      (3) (C) ANTICIPATED LIAISON AUGMENTATION OF UNHCR AND
        OTHER HEADQUARTERS STAFFS.
      (4) (C) ANTICIPATED REQUIREMENT FOR RESERVE FORCES.
      (5) (U) IDENTIFICATION OF SKILLS OR UNITS NOT EXPECTED TO
        BE AVAILABLE FROM IN-THEATER ASSETS.
   B. (S) INTELLIGENCE GUIDANCE. ADVISE OF INTELLIGENCE
      REQUIREMENTS AND KNOWN SHORTFALLS REQUIRING ADDITIONAL SUPPORT.
      OVERHEAD COLLECTION PLAN SHOULD BE SUBMITTED TO DIA/CL ASAP TO
      ASSIST IN DETERMINING THE MAGNITUDE OF THE HUMANITARIAN DISASTER.
   C. (U) US OPERATIONS MAY INCLUDE LOGISTICAL SUPPORT OF NON-US
      FORCES.

PAGE 04 RUSNMHS0081 SECRET

D. (U) INCREMENTAL DEPLOYMENT OF IN THEATER FORCES TO
FACILITATE PLANNING IS AUTHORIZED PRIOR TO THE RECEIPT OF A SECDEF
EXECUTE ORDER.
   E. (C) DEPLOYMENT OF US MILITARY PERSONNEL INTO RWANDA IS NOT
      AUTHORIZED AT THIS TIME.
   F. (C) FUTURE OPERATIONS IN RWANDA ARE NOT PRECEDED, BUT
      REQUIRE STRONG JUSTIFICATION.
   G. (U) LIAISON WITH THE FRENCH AND UNHCR IS AUTHORIZED.
4. (U) CINCUSACOM, USCINCSOC AND USCINCTRANS PROVIDE PLANNING
   ASSISTANCE TO EUCOM AS REQUIRED.
5. (U) DOS
   A. (U) BE PREPARED TO OBTAIN NECESSARY DIPLOMATIC CLEARANCES FROM
   THE GOVERNMENTS OF COUNTRIES TO WHICH FORCES ARE DEPLOYED OR
   REQUIRE OVERFLIGHT, Basing, LANDING RIGHTS OR PASSAGE ENROUTE.
   ARRANGE, AS REQUIRED, IN ADVANCE FOR APPROVAL OF LAND MOVEMENT AND
   BORDER CROSSING OF MILITARY EQUIPMENT AND SUPPLIES FROM LOCATIONS IN
   THE REGION TO DEPLOYMENT DESTINATIONS. COORDINATE REQUIREMENTS WITH
   USEUCOM.
   B. (U) REQUEST WAIVER, IF REQUIRED, OF ALL LANDING FEES FOR
   AIRCRAFT.

6. (U) DIA, CIA, DMA, DLA, CIO, DISA, AND DIRNSA. PROVIDE
   PLANNING SUPPORT AS REQUESTED.
7. (U) OPSEC GUIDANCE. CONTINUE TO IMPLEMENT OPSEC MEASURES
   THROUGHOUT PLANNING AND EXECUTION PHASES TO PREVENT DISCLOSURE OF
   VULNERABILITIES OF US FORCES INVOLVED IN OPERATIONS.
8. (C) PSYOP GUIDANCE. PLAN INFORMATION DISSEMINATION OPERATIONS
   TO SUPPORT THE HUMANITARIAN EFFORT AND THE RETURN OF REFUGEES TO
   RWANDA. IDENTIFY EQUIPMENT AND PERSONNEL REQUIREMENTS INCLUDING
   POSSIBLE AUGMENTATION BY USAR PSYOP ASSETS. BE PREPARE TO ORGANIZE
   JOINT AND COMBINED PSYOP PLANNING CELL.
9. (C) CIVIL AFFAIRS GUIDANCE. IDENTIFY PERSONNEL AND EQUIPMENT
   REQUIREMENTS TO SUPPORT CIVIL AFFAIRS PLANNING. IDENTIFY USAR
   REQUIREMENTS AS EARLY AS POSSIBLE.
10. (U) COORDINATING INSTRUCTIONS
   A. (U) EXECUTE PLANNING UPON RECEIPT OF THIS MESSAGE.
   B. (U) C-DAY: 20 JUL.
   C. (C) ANTICIPATED DURATION OF OPERATION. IN EXCESS OF 90
   DAYS.
   D. (C) RULES OF ENGAGEMENT (ROE). PEACETIME ROE ARE IN
   EFFECT. SUBMIT REQUEST FOR DESIRED SUPPLEMENTAL ROE FOR NCA

E. (U) DIRLAUTH ALCON. KEEP THE JOINT STAFF INFORMED.//
GENTEXT/ADMIN AND LOG/
11. (U) TRANSPORT. AIRLIFT MOVEMENT PRIORITY. 1B1.
12. (U) FUNDING FOR TRANSPORTATION, SUPPLIES, AND OTHER COSTS WILL
   NOT BE PROVIDED BY THE JOINT STAFF. PARENT SERVICE OF DEPLOYING
   UNITS MUST PROVIDE FUND CITES FOR MOVEMENTS AND SUPPLIES.
   COMMANDERS CAPTURE INCREMENTAL COSTS AND EXPENDITURES OF THIS
   DEPLOYMENT AND REPORT THROUGH SERVICE CHANNELS. CCJS PROJECT CODE
   TO BE ASSIGNED AND WILL BE PUBLISHED IN THE EXECUTE ORDER. SERVICES
   REPORT COSTS TO THE ARMY, THE FINANCIAL EXECUTIVE AGENT, FOR
   CONSOLIDATION PRIOR TO FORWARDING TO THE DOD COMPTROLLER. COSTS FOR
   NON-DOD SUPPORT THAT COULD OCCUR WILL BE IDENTIFIED FOR POSSIBLE
   REIMBURSEMENT.
13. (U) FORCE ACTIVITY DESIGNATIONS TO BE ISSUED BY APPROPRIATE
   SERVICES.
14. (U) REPORTING INSTRUCTIONS. IAW JOINT PUBS 1-03.8 AND 6-04.
AFTER-ACTION REPORTING IAW JOINT PUB 1-03.30.
15. (U) CLASSIFICATION GUIDANCE. OPERATION PLANNING IS CLASSIFIED
CONFIDENTIAL UNTIL PUBLIC ANNOUNCEMENT IS MADE BY OASD(PA).

16. (U) PUBLIC AFFAIRS. NO PUBLIC ANNOUNCEMENT OF THIS OPERATION
IS AUTHORIZED AT THIS TIME. REQUEST PROPOSED PUBLIC AFFAIRS
GUIDANCE BE SUBMITTED TO OASD(PA), INFO CJCS/PA.
17. (U) COMBAT CAMERA. THE JOINT STAFF AND NCA REQUIRE NEAR
REAL-TIME IMAGERY BE TRANSMITTED TO THE JOINT COMBAT CAMERA CENTER
AS SOON AS POSSIBLE.
18. (U) THE USE OF JOPES IS DIRECTED. //
GENTEXT/CMD AND SIGNAL/
19. (U) WHERE CRITICAL COMMUNICATIONS RESOURCES ARE NOT SATISFIED
BY AUGMENTING OR SUPPORTING UNITS, USCINCEUR WILL VALIDATE AND
FORWARD REQUIREMENTS FOR CJCS-CONTROLLED TACTICAL COMMUNICATIONS
ASSETS IN ACCORDANCE WITH CJCS MOP 3, 31 JANUARY 1990. USCINCEUR
WILL ASSIST DEPLOYING UNITS WITH FREQUENCY ALLOCATIONS AS REQUIRED
AND WILL BE PREPARED TO RECOMMEND RELATIVE PRIORITIES AND ALLOCATE
SATELLITE CHANNELS OR CIRCUITS WITHIN THE SCOPE OF THIS OPERATION.
20. (U) COMMAND RELATIONSHIPS.
   A. (U) USCINCEUR IS THE SUPPORTED CINC. CINCUSACOM,
USCINCENT, USCINCPAC, USCINCSO, USCINCSPACE, USCINCSOC,
USCINCSTRAT, USCINCRANS ARE SUPPORTING COMMANDERS. DIRNSA, DIA,
BT #0081
SECRET

FINAL SECTION OF 002
CIA, DLA, DISA, DMA, DOS, AND THE MILITARY SERVICES ARE SUPPORTING AGENCIES.
B. (C) HUMANITARIAN AGENCIES AND THE FRENCH ARE IN THE LEAD FOR THE HUMANITARIAN ASSISTANCE EFFORT. USCINCEUR WILL RESPOND TO SUPPORT REQUIREMENTS AS APPROPRIATE. //
GENTEXT/AUTHENTICATION/CJCS OFFICIAL: ESPER, LTC, J3/JOD DSN STU-III 225-2541/2. //
AKNLDG/Y//
DECL/OADR//
BT
#0722